



greater victoria
coalition to end
homelessness

hope has found a home

Annual Report
2015/16

THE COALITION TO END HOMELESSNESS

The solutions to end homelessness are as diverse as homelessness itself, and we all have a role to play in ending homelessness. The Greater Victoria Coalition to End Homelessness Society (Coalition) was formed in 2008 with a mission to end homelessness in Greater Victoria. The Coalition consists of service providers, non-profit organizations, all levels of government, businesses, postsecondary institutions, the faith community, people with a lived experience of homelessness, and members of the community. This diverse membership is referred to as Coalition Stakeholders.

Our Vision:

A Region Without Homelessness

Our Mission:

1. To ensure appropriate solutions are in place to serve those individuals experiencing homelessness in the Capital Region.
2. To ensure all people facing homelessness in the Capital Region have access to safe, affordable, appropriate, long-term housing.



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FROM THE CO-CHAIRS

The 2015-2016 fiscal year was a year of pivot and transition for the Coalition.

The publication of the Creating Homes, Enhancing Communities (CHEC) plan laid the ground work for the Regional Housing First Program (RHFP). Those who put together the Regional Housing First Program used the CHEC plan as a basis for calculating the amount of funding required to substantially reduce chronic homelessness in the region. As a result of this work, and the work of many other partners and people, including BC Housing and Island Health, the Region now has \$60 million to build new social housing over the next five years.

At the same time as the Coalition's research was being turned into action, the Board of Directors had the courage and showed leadership by undertaking a governance review. Taking a hard look at one's organization with a scrutinizing eye is challenging and disruptive. We want to thank the board members, all the Coalition members and especially the Steering Committee who actively participated in this process and stuck through it with us, even during the rocky bits.

The Community Review Team, chaired by Ted Hughes, provided a thorough and comprehensive report with a wide-range of recommendations. The board then had the difficult job of implementation. As a result of the review, the Coalition now has a smaller board (from 21 people to 11), a clearer focus on action, and a smaller staff complement. Another key outcome is a clearer governance structure where Coalition staff work and collaborate closely with community stakeholders in a range of Steering Committees drawing out the wisdom and experience, including from individuals with lived experience of homelessness. This information and wisdom has set a clear path to the Board of Directors to help inform the strategic direction of the Coalition. Finally, the governance review led to the development of a new Strategic Plan with a focus on the priorities outlined later in this report, including the creation of the Priority One Task Force, whose role is to bring about appropriate solutions for all individuals experiencing chronic homelessness with additional support needs. The Strategic Plan, which has been implemented through our Business Plan, contains two key goals namely to support the ongoing work of the Priority One Task Force through to 2017, as well as to guide the implementation of appropriate solutions for all individuals experiencing chronic homelessness through to 2021.

A final, and key transition in the past year was the appointment of Don Elliott as the Executive Director of the Coalition. We would like to express deep gratitude to Don for his superb leadership and stewardship of the Coalition in this period of transition. We would also like to thank him for his keen desire for inclusivity at all the Coalition tables for ensuring that the voices and wisdom of the community make their way to the Board of Directors table.



Lisa Helps
Co-Chair



Ian Batey
Co-Chair

FROM THE EXECUTIVE DIRECTOR

I feel so truly fortunate to be given the opportunity to support Coalition stakeholders in working together toward a vision of a region without homelessness.

The step from my previous role as Housing Development Coordinator to Executive Director was certainly a large one. It was one that would not have been possible without strong leadership from the Board of Directors, the undying support and encouragement of stakeholders at the various working groups and committees and most importantly, the openness, honesty and trust of those individuals with a lived experience of homelessness through the Social Inclusion Advisory Committee.

As we move forward into a new strategic phase, I would like to thank all Coalition stakeholders, past and present, for their incredible contributions to the collective work of the organization. The Coalition wouldn't be where it is currently without the efforts of those who have been working tirelessly on addressing homelessness from day one.

The Coalition has been built on a strong foundation and it is this strong foundation that will ensure we can continue bringing together those individuals and organizations committed to a region without homelessness.

Finally, I would like to acknowledge the work of Coalition staff for the endless support offered to me and the continued commitment to working in support of Coalition stakeholders.

A handwritten signature in black ink, appearing to read 'Don Elliott', with a long horizontal line extending to the right.

Don Elliott
Executive Director

2008 2009 2010 2011 2012

Coalition formed as a result of the Mayor's Taskforce on Homelessness Report.

Three Assertive Community Treatment (ACT) outreach teams and the Victoria Integrated Community Outreach Team (VICOT) created.

Coalition Report on Housing and Supports 2008/09 published.

Victoria Steering Committee on Homelessness merged with Greater Victoria Coalition to End Homelessness.

Streets to Homes pilot program launched.

Homelessness Prevention Fund created.

Report on Housing & Supports 2009/10 published.

A Plan to Prevent Homelessness published.

Housing & Harm Reduction - A Policy Framework for Greater Victoria published.

Hungry and Homeless in Greater Victoria: Report on Housing and Supports 2010/11 published.

Finding Our Path: Aboriginal Housing and Homelessness published.

Centralized Access to Supported Housing (CASH) launched.

Quiet Crisis: Report on Housing & Supports 2011/12 published.

Housing Procurement Action Plan published.

Solving Homelessness in British Columbia's Capital Region: A Community Plan published.

2013 2014 2015 2016

Facing Homelessness: Report on Housing and Supports 2012/13 published.

Housing & Homelessness in Greater Victoria published.

Speakers Bureau launched.

Greater Victoria Street Survival Guide published.

Homelessness Research Plan: 2013 - 2018 published.

The Cycle of Impossibility: Pathways into and out of Family Homelessness published.

Patterns of Homelessness in Greater Victoria published.

One Night Only: Facility Count 2014 published.

Youth Homelessness Checklist project launched.

Greater Victoria Street Survival Guide new editions published.

Youth Pathways In and Out of Homelessness in the Capital Region published.

Creating Homes, Enhancing Communities published.

Vote Housing Campaign Launched.

Report on Housing & Supports 2015/16 published.

Aboriginal Coalition to End Homelessness launched.

Governance Review Completed.

Ongoing projects include:

Coalition Strategic Plan 2016 - 2021 published.

Coalition Business Plan 2016/17 published.

Coalition Community Plan 2016 - 2021 published.

Regional Housing First Program announced.

2015/16 Priorities

The priorities listed below were identified by the Leadership Council (Board of Directors) with the input of Coalition Working Groups and Committees. Through the Strategic Planning process undertaken in early 2016, the Coalition has shifted focus to the five priorities shown on P.7. This Annual report will provide an overview of Coalition activities under the headings of the 2015/16 priorities.

Housing

Encourage the development of residential and mixed use projects that provide additional affordable housing, supportive housing and supported housing opportunities as well as work to support our partners protect the existing housing stock throughout the Greater Victoria region.

Communications

Further develop and implement the Strategic Communications Plan, placing homelessness front and center in the minds of regional, provincial and federal decision-makers and increase public awareness.

Research

Support the production and integration of high quality evidence for ending and preventing homelessness in the Capital Region.

Prevention

Continue implementation of the 2010 Coalition document *A Plan to Prevent Homelessness*.

Aboriginal Homelessness

Establish the specific, meaningful and culturally responsive initiatives needed to provide housing and support to Aboriginal individuals, families and communities.

Economic Inclusion

Encourage the development of programs and initiatives that enable those who have experienced homelessness to fully and meaningfully participate in the broader society.

Operations

Sound management of Coalition staff and resources, including the development of a business plan, and the inclusion of the experiential community in all our work.

2016/17 - 2020/21 Priorities

The Coalition has identified five top priorities to focus on through 2016 - 2021. Through focusing efforts in the five key areas, the Coalition can ensure that it will collectively work toward a vision of a region without homelessness.

Funding Effectiveness

Provide recommendations for the distribution of capital and health/social support resources based on identified community need and priorities.

System Effectiveness

Create the opportunity to develop a more effective health, social support and housing system for addressing chronic homelessness in the Capital Region.

Inclusiveness

Support the advancement and engagement of Aboriginal Peoples, those with a lived experience of homelessness and community members/groups.

Evidence-Based Reporting

Support Coalition stakeholders in the development and implementation of evidence-based policy and programs and effective reporting on issues related to homelessness throughout the Capital Region.

Building Capacity

Develop a Coalition staff support that is efficient and open to growth; is able to build and leverage core competencies; is innovative and enterprising; and, enables and facilitates.

HOUSING

Homelessness Partnering Strategy

Through the Homelessness Partnering Strategy program, the Government of Canada has contributed a total of \$579,731 in project funding for various projects designed to assist individuals experiencing chronic or episodic homelessness. Recipients include:

Aboriginal Funding Stream	
Recipient	Funding
Victoria Native Friendship Centre	\$76,949
Our Place Society	\$58,000
Aboriginal Coalition to End Homelessness	\$10,000
Total	\$144,949

Designated Funding Stream	
Recipient	Funding
Pacifica Housing	\$113,086
PEERS Victoria	\$37,696
Point in Time Count	\$84,000
St. Vincent de Paul	\$200,000
Total	\$434,782

Homelessness Prevention Fund

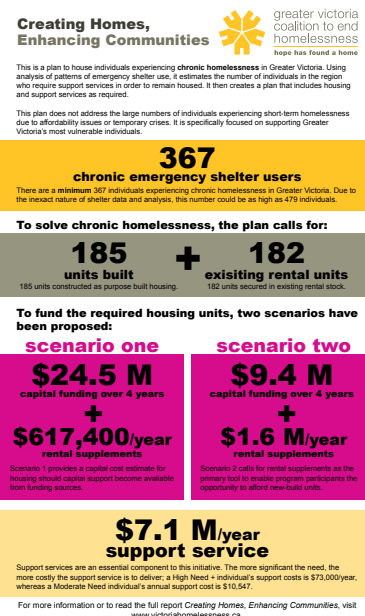
In the 2015/16 fiscal year the Homelessness Prevention Fund has helped **41 families** and **107 individuals** stay in their home by providing them with one-time-in-12-months grant to a maximum of \$500 per recipient. Cheques are issued to the landlord or utility company. Funding is provided by the Victoria Foundation since 2011. In all, **more than 550 grants have been issued**. The Coalition extends its thanks to those individuals who contribute additional donations in support of the Homelessness Prevention Fund. These important contributions help support the heavier request load that occurs January-March each year.

Program partners include: the Victoria Foundation, the Coalition, Our Place Society, Pacifica Housing, Victoria Cool Aid Society, St. Vincent de Paul Society, Together Against Poverty, the Mustard Seed, Burnside Gorge Community Association and the Victoria Native Friendship Centre.

Regional Housing Options Planning

The *Creating Homes, Enhancing Communities* Plan, published in April, 2015 was a plan to house individuals experiencing chronic homelessness in Greater Victoria. Using analysis of patterns of emergency shelter use, it estimated the number of individuals in the region who require support services in order to remain housed. It then created a plan that included housing and support services as required.

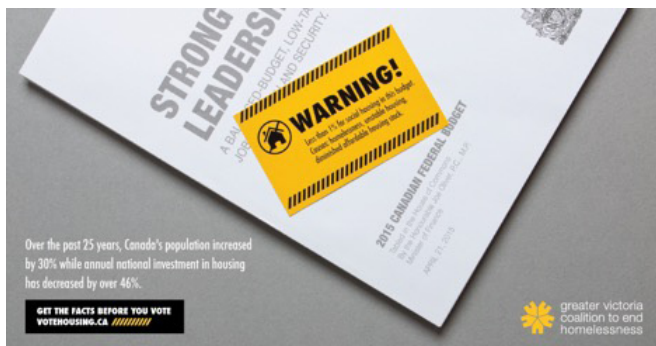
This plan did not address the large numbers of individuals experiencing short-term homelessness due to affordability issues or temporary crises. It specifically focused on supporting Greater Victoria's most vulnerable individuals.



COMMUNICATION

Vote Housing Campaign

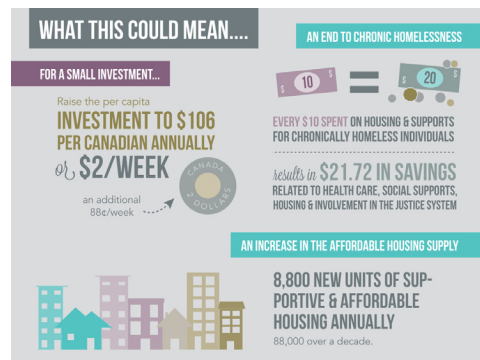
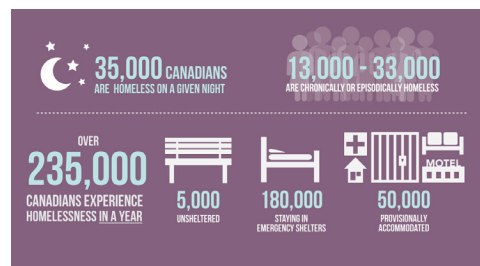
In the lead up to the 2015 federal election, the Coalition released the Vote Housing campaign.



The campaign included a website where the party platforms of all federal parties was hosted along with postcards to send to candidates.

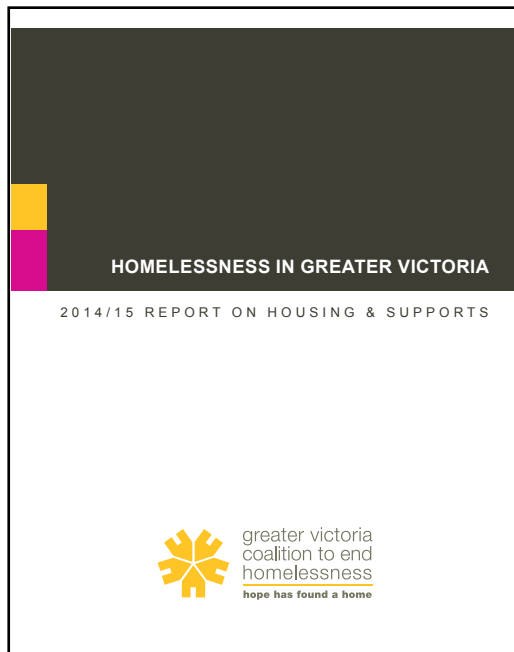
In addition, the following key facts were identified and part of the board communication around the importance of voting housing in the 2015 federal election:

1. **INCREASING THE INVESTMENT IN SOCIAL HOUSING TO 1.6% OF THE FEDERAL BUDGET WOULD SOLVE HOMELESSNESS.**
2. **SOCIAL HOUSING IS THE SOLUTION TO HOMELESSNESS. WHILE MANY FACTORS CONTRIBUTE TO HOMELESSNESS, LACK OF SOCIAL HOUSING IS AT THE HEART OF HOMELESSNESS.**
3. **AN ADDITIONAL 1% OF THE BUDGET ALLOCATED TO HOUSING WOULD SOLVE HOMELESSNESS. CURRENTLY, WE SPEND MORE ON ADDRESSING THE CONSEQUENCES OF HOMELESSNESS.**

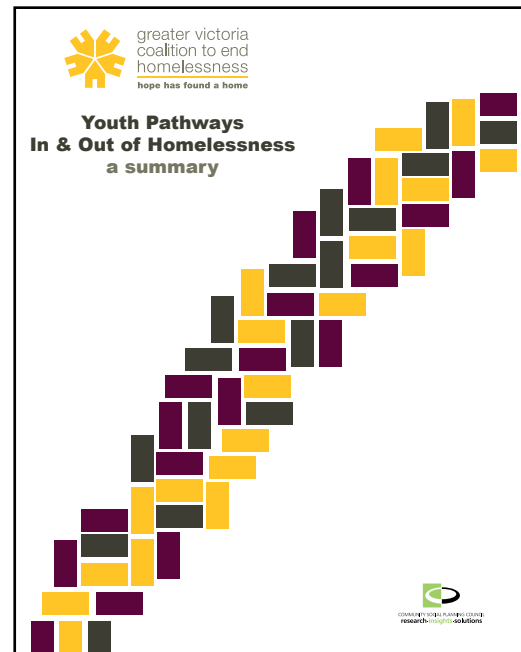


RESEARCH & PREVENTION

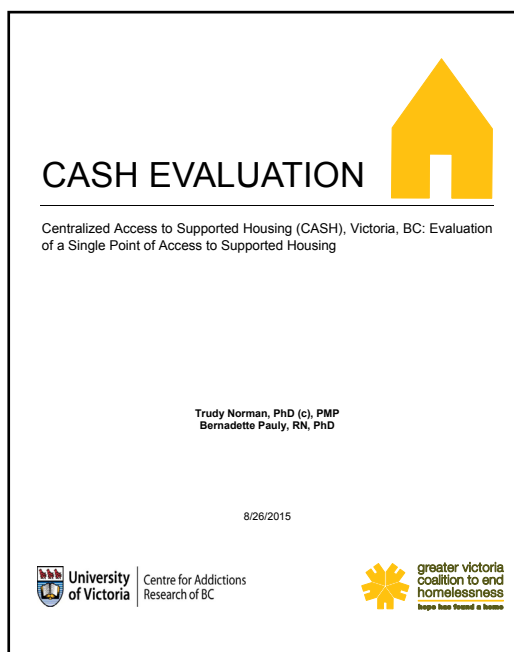
2014/15 Report on Housing & Supports



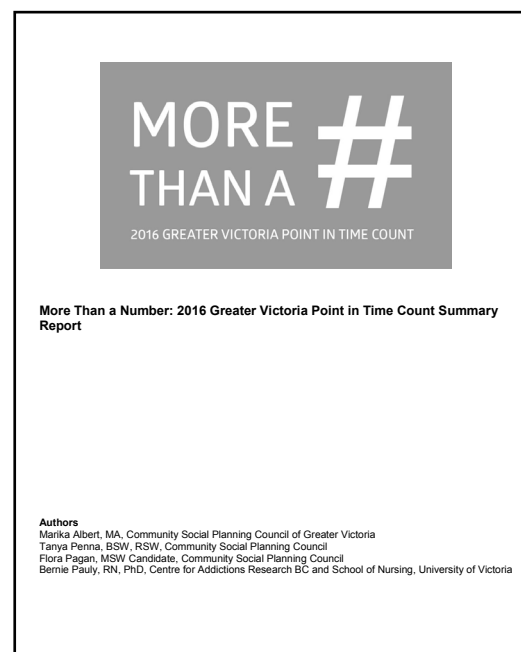
Youth Pathways In & Out of Homelessness



CASH Evaluation



More than a #: Greater Victoria Point in Time Count



ABORIGINAL HOMELESSNESS

The Aboriginal Coalition to End Homelessness (ACEH) began with a close working relationship with the Coalition, including office space, shared resources, participation of the Coalition Executive Director on the ACEH board, and financial administrative support.

It is not only the sharing of resources that has supported the continued development of the ACEH, however. Our mutual goals intersect often and our close working relationship has provided the ACEH with an opportunity to sit at key tables to help establish the organization as a body that provides expertise and advocacy for the 200+ Aboriginal individuals in Greater Victoria who are facing multiple barriers in relation to accessing stable housing. I am pleased to say that we have been able to provide an Aboriginal lens to developing culturally sensitive strategies, approaches and practice. Within this context, the Coalition Board of Directors and staff have helped us to build capacity and access the necessary funds to formally establish the ACEH, and specifically to imbed an Aboriginal focus in the Coalition's Community Plan.

We wish to thank the Victoria Foundation and the Coalition for providing our start-up funding and in supporting the work of the organization.



Fran Hunt-Jinnouchi
Executive Director
Aboriginal Coalition to End Homelessness



Artist: Evan James

SOCIAL & ECONOMIC INCLUSION

SIAC Steering Committee

This year the Social Inclusion Advisory Committee (SIAC) established the SIAC Steering Committee. The committee was created to ensure that there will be ongoing and meaningful leadership opportunities within the SIAC. The four members of the SIAC Steering Committee have staggered terms which will allow the group to maintain and pass on knowledge to new members as the end of term.

SIAC Outreach

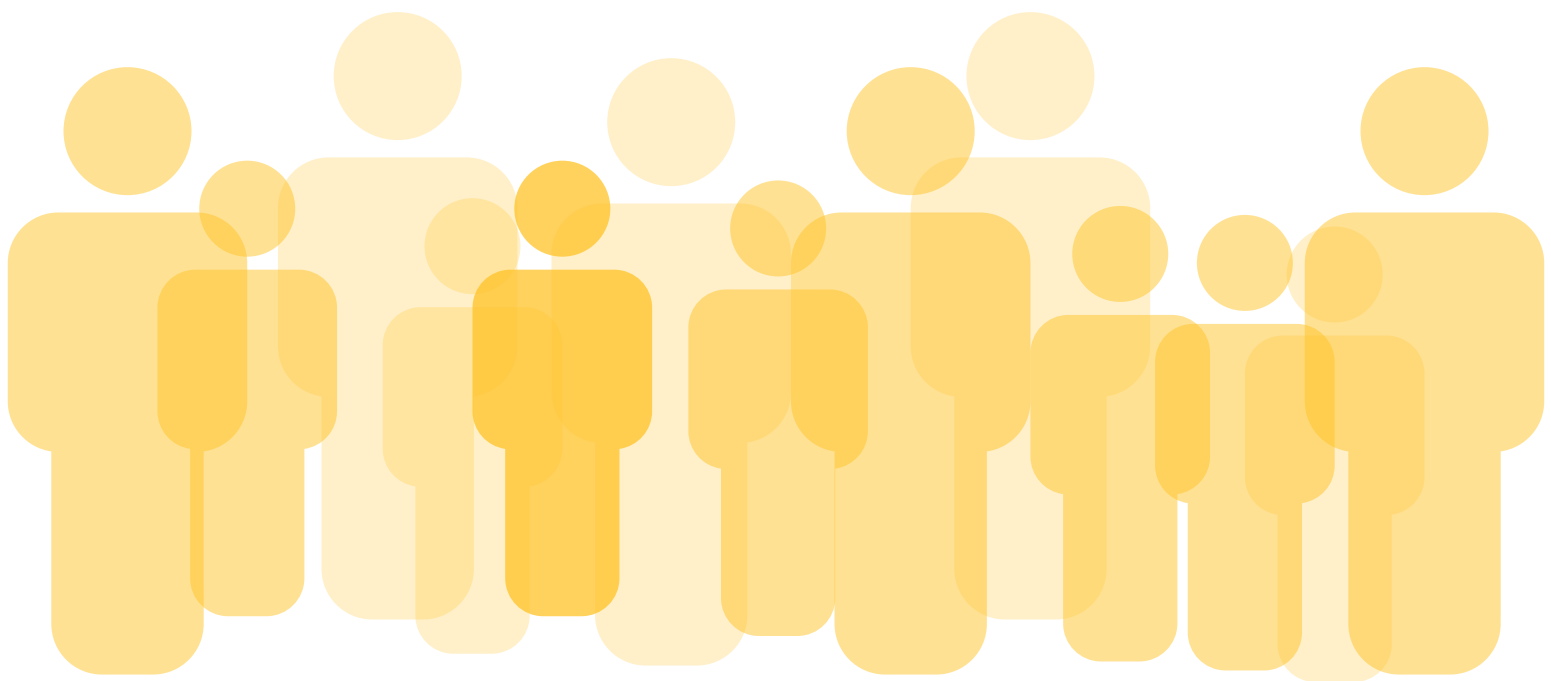
SIAC holds regular outreach hours at Our Place Society, Rock Bay Landing, and Sandy Merriman House. The group has also held outreach at AIDS Vancouver Island, Anawim House, and REES. Outreach is an opportunity to connect with potential program participants and to communicate with existing program participants.

Point In Time Count

SIAC was engaged in the Point in Time (PIT) and members of SIAC sat on the PIT Steering Committee. Members of SIAC were also involved in leading volunteer training, handing out flyers and posters, and helping on the day of the count.

Mixed Tables Events

SIAC's Mixed Tables Planning Committee planned, set-up, and supported the December 1st Mixed Tables Dinner in 2015. This event was held to receive input into the Coalition's priorities from members of the experiential community. This dinner was held so that people with lived experience of homelessness can help inform the Coalition's Business Plan for the upcoming year. The 6 tables each had a Coalition staff member, a member of the Board of Directors or a member of the Coalition Steering Committee, a table leader from SIAC, and individuals with lived experience of homelessness.



SIAC Lunch

SIAC lunches are regular opportunities for the group to invite speakers and receive presentations about topics related to housing and homelessness. These sessions have included overdose response training from AVI, presentations from SIAC committees, and a lunch at Willows beach.

Peer Housing Support Committee

The Peer Housing Support Committee has been working on the development of a community driven project to bring those transitioning from homelessness to housing together with experiential peer supporters providing a range of support and assisting in navigating available resources and promoting successful transitions to long-term housing.

Street Survival Guide

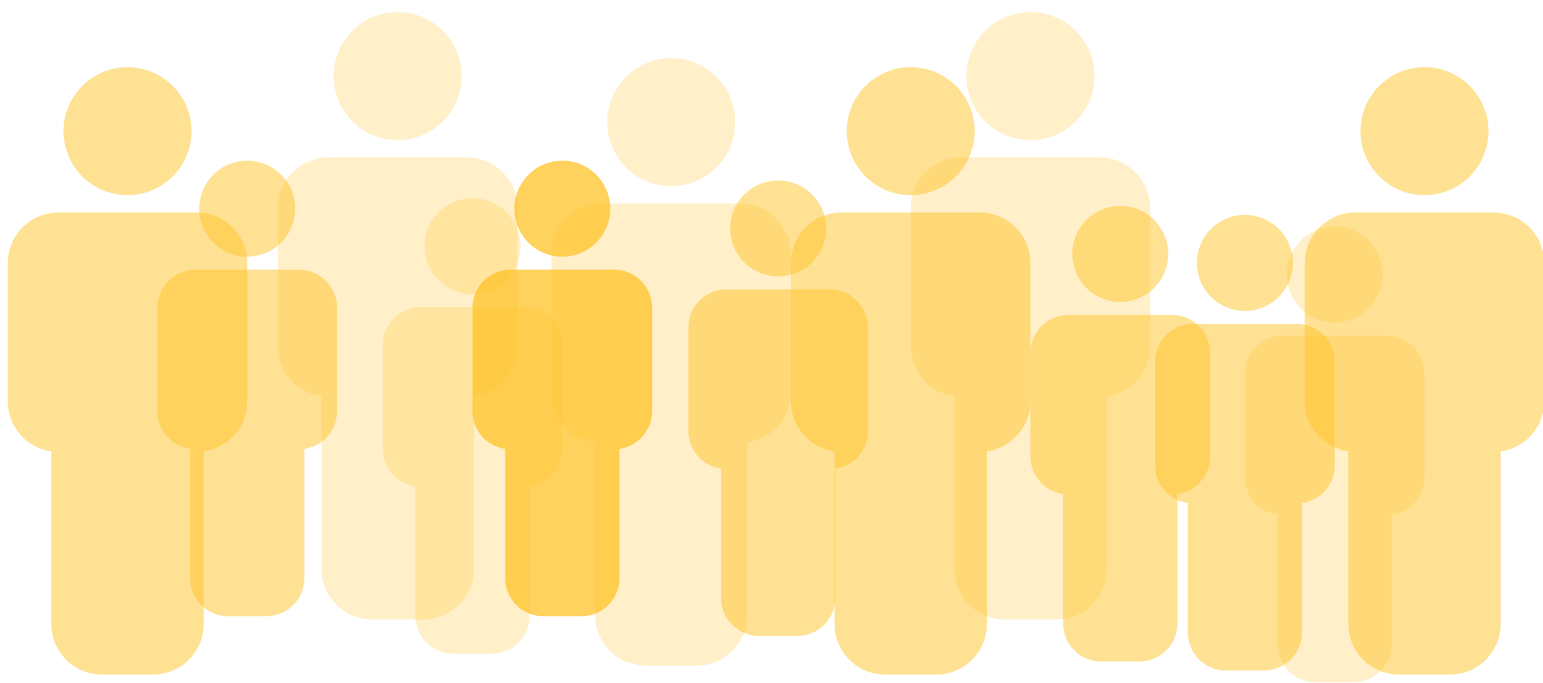
The group updated and distribution the 6th edition of the Street Survival Guide. 1858 copies of the Winter Edition were printed and distributed to 60 locations in the region.

Process Mapping

SIAC was engaged in the Process Mapping event at the Songhees Wellness Centre.

Speakers Bureau

The Speakers Bureau has booked 22 different speaking engagements with at least one speaker engaged in the past year. Speaking engagements took place at a range of locations including: Camosun and CDI College, Uvic, 4 high schools in the region, faith groups, a radio station, camps, BC association of Social Workers workshop, and a golf course.





Independent Auditors' Report

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To the members of Greater Victoria Coalition to End Homelessness Society

We have audited the accompanying financial statements of Greater Victoria Coalition to End Homelessness Society, which comprise the statement of financial position as at March 31, 2016, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our qualified audit opinion.

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Basis for qualified opinion

In common with many not-for-profit organizations, Greater Victoria Coalition to End Homelessness Society derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Greater Victoria Coalition to End Homelessness Society. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2016 and 2015, current assets as at March 31, 2016 and 2015, and net assets as at April 1, 2015 and 2014 and March 31, 2016 and 2015. Our audit opinion on the financial statements for the year ended March 31, 2015 was modified accordingly because of the possible effects of this limitation in scope.

Qualified opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of the Greater Victoria Coalition to End Homelessness Society as at March 31, 2016, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Victoria, Canada
August 16, 2016

Grant Thornton LLP

Chartered Professional Accountants

AUDITED FINANCIAL STATEMENTS

Greater Victoria Coalition to End Homelessness Society Statement of Operations

Year ended March 31	2016	2015
Revenue		
Government grants (Note 6)	\$ 522,004	\$ 503,844
Contributions from other registered charities (Note 6)	141,798	104,737
Individual donations	6,296	12,767
Interest	2,268	5,544
Corporate donations	3,858	4,178
Miscellaneous revenue	1,955	2,088
Membership fees	1,340	1,270
	<u>679,519</u>	<u>634,428</u>
Expenses		
Amortization	3,652	3,946
Communications and consultation	88,194	95,349
Council and committee meetings	4,252	5,291
General administration	33,497	51,072
Professional fees	9,500	13,621
Programs (Note 7)	292,177	267,460
Rent	6,020	6,020
Wages and benefits	247,657	280,472
	<u>684,949</u>	<u>723,231</u>
Deficiency of revenue over expenses	\$ (5,430)	\$ (88,803)

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Statement of Changes in Net Assets

Year ended March 31	2016			2015
	Invested in capital assets	Unrestricted	Total	Total
Balance, beginning of year	\$ 8,796	\$ 256,753	\$ 265,549	\$ 354,352
Deficiency of revenue over expenses	(3,652)	(1,778)	(5,430)	(88,803)
Additions to capital assets	413	(413)	-	-
Balance, end of year	\$ 5,557	\$ 254,562	\$ 260,119	\$ 265,549

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Statement of Financial Position

March 31	2016	2015
Assets		
Current		
Cash and cash equivalents	\$ 196,795	\$ 186,033
Term deposits	101,500	201,500
Accounts receivable	2,276	4,127
Prepaid expenses and deposits (Note 3)	25,021	31,700
	<u>325,592</u>	<u>423,360</u>
Capital assets (Note 4)	<u>5,557</u>	<u>8,796</u>
	<u>\$ 331,149</u>	<u>\$ 432,156</u>
Liabilities		
Current		
Payables and accruals	\$ 15,158	\$ 10,600
Deferred contributions (Note 5)	55,872	156,007
	<u>71,030</u>	<u>166,607</u>
Net Assets		
Invested in capital assets	5,557	8,796
Unrestricted	254,562	256,753
	<u>260,119</u>	<u>265,549</u>
	<u>\$ 331,149</u>	<u>\$ 432,156</u>

On behalf of the Board

 Director  Director

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Statement of Cash Flows

Year ended March 31	2016	2015
Increase (decrease) in cash and cash equivalents		
Operating		
Deficiency of revenue over expenses	\$ (5,430)	\$ (88,803)
Amortization	3,652	3,946
	<u>(1,778)</u>	<u>(84,857)</u>
Change in non-cash operating working capital		
Accounts receivable	1,851	(2,545)
Prepaid expenses and deposits	6,679	(11,885)
Payables and accruals	4,558	(3,437)
Deferred contributions	(100,135)	(78,156)
	<u>(87,047)</u>	<u>(96,023)</u>
	<u>(88,825)</u>	<u>(180,880)</u>
Investing		
Redemption (purchase) of term deposits	100,000	(1,500)
Purchase of capital assets	(413)	(1,387)
	<u>99,587</u>	<u>(2,887)</u>
Net increase (decrease) in cash and cash equivalents	<u>10,762</u>	<u>(183,767)</u>
Cash and cash equivalents, beginning of year	186,033	369,800
Cash and cash equivalents, end of year	\$ 196,795	\$ 186,033

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2016

1. Purpose of the Society

The Greater Victoria Coalition to End Homelessness Society (the "Society") was incorporated on July 25, 2008 under the Society Act of British Columbia. The Society's purpose is to engage community organizations, governments and non-governmental agencies to work in partnership with each other and the broader community to lead and drive the commitment to end homelessness in the Capital Regional District of British Columbia. The Society received status as a registered charity effective April 1, 2009.

2. Summary of significant accounting policies

Basis of presentation

The Association has elected to apply the standards of Part III of the CICA Accounting Handbook in accordance with Canadian accounting standards for not-for-profit organizations.

Revenue recognition

The Society follows the deferral method of accounting for contributions.

Operating grant revenue is recognized in the year for which the grant is awarded. Accordingly, operating grant revenue awarded for periods subsequent to the current year is deferred to the next fiscal year.

Restricted contributions related to general operations are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks and highly liquid temporary investments with maturities of three months or less.

Amortization

Rates and bases of amortization applied to write off the cost less estimated salvage value of capital assets over their estimated lives are as follows:

Furniture and equipment	20%, straight-line
Computer equipment	33-1/3%, straight-line

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2016

2. Summary of significant accounting policies (continued)

Use of estimates

In preparing the Society's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

Financial instruments

The Society's financial instruments consist of cash and cash equivalents, accounts receivable, term deposits, and payables and accruals.

Financial instruments are recorded at fair value on initial recognition and are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has not elected to carry any such financial instruments at fair value.

Volunteers

Volunteers contribute an indeterminable number of hours to the Society across its operations. Since no objective basis exists for recording and assigning fair values to donated time, the value of this time has not been reflected in the accompanying financial statements.

3. Prepaid expenses and deposits

Prepaid expenses and deposits include amounts paid to local organizations to be distributed to individuals as part of the Homelessness Prevention Fund and the Streets to Homes programs. As of March 31, the undistributed portions of these funds were as follows:

	2016	2015
Homelessness Prevention Fund		
Our Place Society	\$ 18,761	\$ 24,401
Other	6,260	7,299
	<u>\$ 25,021</u>	<u>\$ 31,700</u>

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2016

4. Capital assets

4. Capital assets		2016		2015	
	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net book value</u>		<u>Net book value</u>
Furniture and equipment	\$ 11,008	\$ 9,921	\$ 1,087	\$	2,012
Computer equipment	<u>39,235</u>	<u>34,765</u>	<u>4,470</u>		<u>6,784</u>
	\$ 50,243	\$ 44,686	\$ 5,557	\$	8,796

5. Deferred contributions

Deferred contributions relate to restricted operating funding received that relate to future years.

	City of Victoria	Victoria Foundation	United Way of Greater Victoria	Vancouver Island Health Authority	Total 2016	Total 2015
Balance, beginning of year	\$ 111,686	\$ 35,988	\$ -	\$ 8,333	\$ 156,007	\$ 234,163
Received during the year	-	88,644	55,000	91,667	235,311	206,919
	111,686	124,632	55,000	100,000	391,318	441,082
Less: recognized as revenue during the year	94,505	90,941	50,000	100,000	335,446	285,075
Balance, end of year	<u>\$ 17,181</u>	<u>\$ 33,691</u>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ 55,872</u>	<u>\$ 156,007</u>

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2016

6. Grants

The Society's major funding sources are from contributions received from other registered charities and grants received from government sources as follows:

	2016	2015
Government grants		
Capital Regional District	\$ 225,000	\$ 225,000
Island Health	100,000	83,333
City of Victoria	194,504	193,011
University of Victoria	2,500	2,500
	<u>\$ 522,004</u>	<u>\$ 503,844</u>
Contributions from other registered charities		
United Way of Greater Victoria - Social Inclusion Program	\$ 50,000	\$ 51,869
Victoria Foundation - Homelessness Prevention Fund	65,641	41,279
Victoria Foundation - Aboriginal Coalition to End Homelessness	14,570	-
Victoria Foundation - Street Survival Guide	11,587	11,589
	<u>\$ 141,798</u>	<u>\$ 104,737</u>

7. Program expenses

	2016	2015
Program expenses consist of the following:		
Housing Strategy	\$ 94,505	\$ 97,436
Homelessness Prevention Fund	65,641	43,958
Social Inclusion Program	52,016	50,469
Aboriginal Priority	30,720	10,988
Advertising Awareness Campaign	26,465	3,560
Street Survival Guide	11,587	11,589
Research Priority	8,106	37,561
Homelessness Action Week/Project Connect	2,951	10,570
Community Support – Miscellaneous	186	1,329
	<u>\$ 292,177</u>	<u>\$ 267,460</u>

8. Economic dependence

The Society receives a substantial amount of its funding from government sources and is dependent on this funding to maintain operations at current levels.

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2016

9. Related party transaction

Iconic Communications ("Iconic") is related to the Society as Iconic is owned by a family member of the Society's former Executive Director. During the year the Society paid Iconic \$19,450 (2015: \$19,252) to develop a promotional campaign. The transactions were measured at their carrying amount.

10. Program allocations

The costs of programs detailed in Note 7 include the salaries and wages of personnel that are directly related to providing the services of the particular program:

Year ended March 31, 2016	Housing Strategy	Social Inclusion Program
Personnel salaries have been allocated as follows:		
Housing Strategy Coordinator	100%	0%
Social Inclusion Coordinator	0%	37%
Year ended March 31, 2015		
Personnel salaries have been allocated as follows:		
Housing Strategy Coordinator	100%	0%
Social Inclusion Coordinator	0%	60%

11. Risk management

In the normal course of business, the Society is exposed to liquidity risk. The Society's primary risk management objective is to protect cash flow in order to support its operations. Risks are managed within limits ultimately established by the Society's Leadership Council and implemented by management.

The carrying value of cash and cash equivalents, term deposits, accounts receivable, and payables and accruals approximates fair value due to the relatively short-term maturity of these financial instruments. Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest, currency or credit risk arising from these financial instruments.

BOARD OF DIRECTORS & COMMITTEES

Board of Directors 2015/16

Co-Chair: Lisa Helps, Capital Regional District

Co-Chair: Gordon Gunn, Community Director

Brian Slous, Elected Director,

Downtown Churches Association

Charlayne Thornton-Joe, Capital Regional District

Cheryl Damstetter, Vancouver Island Health Authority (Island Health)

David Tataryn, Elected Director, Committee to End Homelessness

Ian Batey, Greater Victoria Chamber of Commerce

Jeanette Gault, BC Ministry of Social Development and Social Innovation

Marianne Alto, Capital Regional District

Nicole Beach, Elected Director

Patricia Jelinski, United Way of Greater Victoria

Roxanne Helme, Elected Director

Sandra Richardson, Victoria Foundation

Shayne Ramsay, BC Housing

Steven Tribe, Elected Director

Vicki Sanders, Capital Regional District

Wayne McIntyre, Capital Regional District

Donna Wingfield, Ex Officio - Service Canada

Priority One Task Force of the Board of Directors

Chair: Lisa Helps, Coalition Board of Directors

Vice Chair: Cheryl Damstetter, Coalition Board of Directors

Christine Culham, Capital Regional District

Del Manak, Victoria Police

Dominic Flanagan, BC Housing

Don Elliott, Coalition Executive Director

Gordon Gunn, Coalition Board of Directors

Ernie Quantz, Community Member

Fran Hunt-Jinnouchi, Aboriginal Coalition to End Homelessness

Kelly Reid, Vancouver Island Health Authority (Island Health)

Management Committee (Steering Committee) 2015/16

Bruce Parisian, Victoria Native Friendship Centre

Charlayne Thornton-Joe, Coalition Board of Directors

Christine Culham, Capital Regional District

Christopher Shewchuk, Vancouver Island Health Authority (Island Health)

Del Manak, Victoria Police

John Reilly, Capital Regional District

Jonathan Tinney, City of Victoria

Kathy Stinson, Downtown Service Providers

Kelly Reid, Vancouver Island Health Authority (Island Health)

Kim Grantham, BC Ministry of Social Development and Social Innovation

Marika Albert, Community Social Planning Council

Maurice Rachwalski, Capital Regional District

Roger Butcher, BC Housing

Housing Working Group 2015/16

Christine Culham, Capital Regional District
Brad Crewson, Pacifica Housing Society
Dean Fortin, Pacifica Housing Society
Ian Munro, Vancouver Island Health Authority (Island Health)
Jennifer Bissley, City of Victoria
Joe Power, Vancouver Island Health Authority (Island Health)
John Reilly, Capital Regional District
Kathy Stinson, Victoria Cool Aid Society
Kaye Melliship, Greater Victoria Housing Society
Kevin Albers, M'akola Housing
Roger Butcher, BC Housing

Community Engagement Advisory Group 2015/16

Alan Rycroft, Victoria Cool Aid Society
Christopher Shewchuk, Vancouver Island Health Authority (Island Health)
Dan Wallace, Community Member
Heather Skydt, United Way of Greater Victoria
Louise MacDonald, Victoria Foundation
Mary Katharine Ross, Community Social Planning Council
Peggy Wilmot, Faith in Action
Shannon Marshall, Vancouver Island Health Authority (Island Health)
Terry Edison-Brown, Anawim House

Service Integration Working Group 2015/16

Brian Slous, Salvation Army-ARC
Bruce Parisian, Victoria Native Friendship Centre
Christine Culham, Capital Regional District
Don Evans, Our Place Society
Joe Power, Vancouver Island Health Authority (Island Health)
Kathy Stinson, Victoria Cool Aid Society
Kim Grantham, BC Ministry of Social Development and Social Innovation
Phil Ward, Pacifica Housing
Terry Edison-Brown, Anawim House

Social Inclusion Advisory Committee

Peer Co-Chair: Hilary Marks

The Coalition wishes to extend its most sincere appreciation to the Social Inclusion Advisory Committee (SIAC). SIAC is made up of individuals experiencing homelessness, or who have experienced homelessness, who participate in informing the Greater Victoria Coalition to End Homelessness' research, policy, and communications initiatives in the community.

The Coalition work would not be possible without the efforts of all individuals participating in SIAC.

COALITION FUNDING ORGANIZATIONS

Funding for the Coalition generously provided by:



Investment in housing and support services in Greater Victoria made by:





greater victoria
coalition to end
homelessness

hope has found a home

victoriahomelessness.ca

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