



greater victoria
coalition to end
homelessness

hope has found a home

Annual Report
2011/12



The solutions to end homelessness are as diverse as homelessness itself, and we all have a role to play in ending homelessness. The Greater Victoria Coalition to End Homelessness Society is a partnership of all levels of government, service providers, business members, the faith community, post-secondary institutions and private citizens dedicated to ending homelessness in Greater Victoria.



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message from the co-chairs

This has been an important transition year for the Greater Victoria Coalition to End Homelessness (Coalition). Finishing our first strategic plan has allowed us on Leadership Council to take stock of our progress to date. Our record shows some successes. Yet our research shows we still have a lot of work to do.

The successes have come in unit construction, over 160 units in the last fiscal year alone, and in the piloting of programs like Streets to Homes and the Homelessness Prevention Fund. The Coalition has also been very effective in building partnerships. In spite of this progress, there are still a large number of people without appropriate, affordable housing.

There were two significant changes this year. The first was a transition from our original strategic plan to a community plan (released in April 2012) that better reflects the collaborative nature of the Coalition. This will enable the Coalition to focus its own work in more specific areas.

The second was the departure of Debbie Thompson, our former Executive Director. Debbie was a tremendous asset to the organisation and did a magnificent job of building partnerships and piloting innovative programming. Although she has been missed, her departure gave us the opportunity to bring a different focus to the organisation. By hiring Andrew Wynn-Williams, we brought a new skill set to the table, and his drive to specific objectives is already pushing the Coalition forward.



Dean Fortin
Co-Chair



Eric Jordan
Co-Chair

message from the executive director

When I was chosen to take over the position of Executive Director I felt fortunate for two reasons: I was lucky to take over an organisation with such a clear mandate and lucky to come into an organisation with such strong and committed partners.

As we entered this fiscal year, I received clear direction from the Leadership Council. They set five priorities for the year and with advice and input from the Coalition working groups we constructed a business plan around those priorities. These priorities are housing, research, strategic communications, collaboration and operational effectiveness. You will see them reflected throughout this report and throughout the activities of the Coalition this year.

As we move forward in these areas I would like to thank our partners for their continued support and our volunteers for embracing new ideas for pushing forward. I would also like to thank the Secretariat staff for their unstinting effort and support.



Andrew Wynn-Williams
Executive Director

about the coalition

mission:

To end homelessness in Greater Victoria by 2018.

vision:

By 2018, all people facing homelessness in our community will have access to safe, affordable, appropriate, permanent housing, with support if they require it. This will be provided in a coordinated, accessible and effective manner.



successes

As we head into our fifth year, the Greater Victoria Coalition to End Homelessness (Coalition) looks back at the achievements and successes we've had along the way. Through the collective efforts of Coalition partner agencies, including governments, non-profit agencies and business, these important accomplishments include:

Housing

Since 2009, 245 net new units of subsidized housing have been added in Greater Victoria by BC Housing. These units have varying types of associated supports tailored to the unit's target client group.¹

Among those net new 245 units created since 2009 are:

- Net 162 new transitional housing units (30 days up to 2-3 years), targeted for those at risk of homelessness or formerly homeless, that include on- or off-site support services for clients.
- Net 2 new units for individuals with special needs, providing access to affordable housing with support services for individuals with special needs.
- No new units created specifically for Aboriginal individuals² or frail seniors.
- Net loss of 20 units for independent seniors (where minimal or no additional services are provided).
- Net 101 new units created for low income families, where units are independent housing for low to moderate income households.

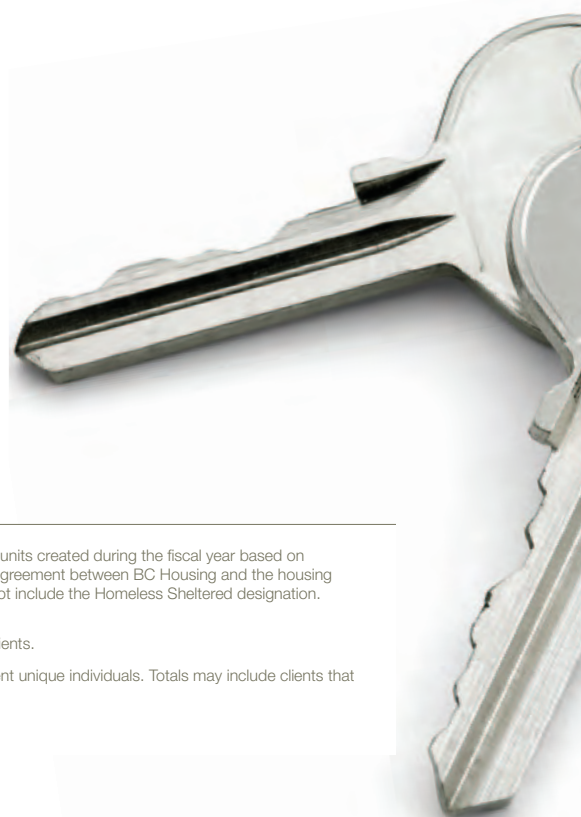
Coalition partners have consistently transitioned 500-640 people into housing in Greater Victoria each year since 2008/09.³ While it is not known how many clients are being housed for the first time, being re-housed, or how clients move between housing situations, housing retention rates (based on 6-month check-ins by housing providers) suggest Coalition partners are increasingly keeping people in their housing, as the percentage of participants remaining housed at 6 months was over 80% in 2011/12.⁴

¹ BC Housing, Central Property System, March 31 of 2010, 2011 and 2012. Number of new units counts the number of units created during the fiscal year based on operating start date. Number of units deactivated counts the number of units that are no longer counted because the agreement between BC Housing and the housing provider expired or terminated during the fiscal year based on the status date change. Subsidized housing figures do not include the Homeless Sheltered designation. These units are primarily emergency shelter beds and provide temporary accommodation for 30 days or less.

² Aboriginal clients may live in units targeted for any client group, but some units are targeted specifically for Aboriginal clients.

³ BC Housing Homelessness Services System, 2009-2012, based on March 31st snapshots. These totals do not represent unique individuals. Totals may include clients that were housed in one year, and rehoused in later year.

⁴ BC Housing Homelessness Services System, 2009-2012, based on March 31st snapshots.



Programs

- **The Streets to Homes** program was developed to house Greater Victoria's hard to house. The program has housed approximately 100 people using rent supplements, and enhances access to services necessary to remain housed.⁵
- **The Three Assertive Community Treatment (ACT)** outreach teams and the Victoria Integrated Community Outreach Team (VICOT) – funded by Vancouver Island Health Authority – began operation in the fall of 2007. The teams take on a small caseload to provide access to housing to those living with homelessness, mental illness, addictions or serious chronic and acute health conditions.
- **The Homelessness Prevention Fund (HPF)** was launched in December 2010. The fund provides access to a one-time grant to be used towards rent or utility related expenses. The fund helps individuals and families avert the threat of homelessness after people have exhausted all other means. Over 160 grants have been awarded in Greater Victoria since the HPF began.

Reports and Publications

- *Finding Our Path: Aboriginal Housing and Homelessness* – published November 2010—addresses the need for specific and culturally appropriate initiatives to solve the crisis of Aboriginal homelessness.
- *Plan to Prevent Homelessness* was completed in July 2010 – as a result, the Homelessness Prevention Fund was created. The Plan to Prevent Homelessness calls for homelessness prevention by identifying target populations and trigger factors that lead to homelessness.
- *Housing and Harm Reduction – A Policy Framework for Greater Victoria* was prepared by the University of Victoria's Centre for Addictions Research BC to guide the successful integration of harm reduction practices and philosophy into housing first strategies as they are implemented in our community.
- *The Report on Housing and Supports* has been published annually by the Coalition and the University of Victoria's Centre for Addictions Research BC since 2009. The report outlines data from six key areas of homelessness: housing, income, temporary accommodation, emergency shelters, and housing and outreach programs.



⁵ Pacifica Housing Advisory Association. (2012). Streets to Homes.

year in review

This year, the Greater Victoria Coalition to End Homelessness (Coalition) continued to build on its body of work with a combination of initiatives and publications that can inform and lead the community on the path to end homelessness.

Publications

REPORT ON HOUSING & SUPPORTS

Research helps us understand the factors that contribute to homelessness and poverty in Greater Victoria, to identify specific service and infrastructure needs.

For the last four years, the Coalition has partnered with University of Victoria researchers to undertake this ambitious research project. Areas of analysis fall into six categories: housing, income, food security, temporary accommodations, emergency shelters and housing and outreach programs.

COMMUNITY PLAN

Released in March 2012, the Solving Homelessness in British Columbia's Capital Region: A Community Plan (Community Plan) was prepared through an extensive consultation process with the Coalition partners and within its own working groups. It is a summary of the common vision and strategies to focus action over the next three years in Greater Victoria towards ending homelessness. The Community Plan is intended to be a catalyst for action by a range of community partners including agencies serving people experiencing or at risk of homelessness.

The Coalition is not solely responsible for implementing the Community Plan. Rather, the Community Plan is a framework for organizations to work together to achieve common goals and to assist the community to make the best possible use of scarce resources by reducing overlap and duplication.



Solving Homelessness in British Columbia's Capital Region: A Community Plan Identifies These Five Priorities For Action.

PRIORITY 1: Increase the supply of safe, decent, affordable, permanent housing, including supported housing.

PRIORITY 2: Prevent individuals and families from becoming homeless and assist people who are at risk of homelessness.

PRIORITY 3: Support people while they are experiencing homelessness.

PRIORITY 4: Ensure a coordinated and comprehensive community response to homelessness.

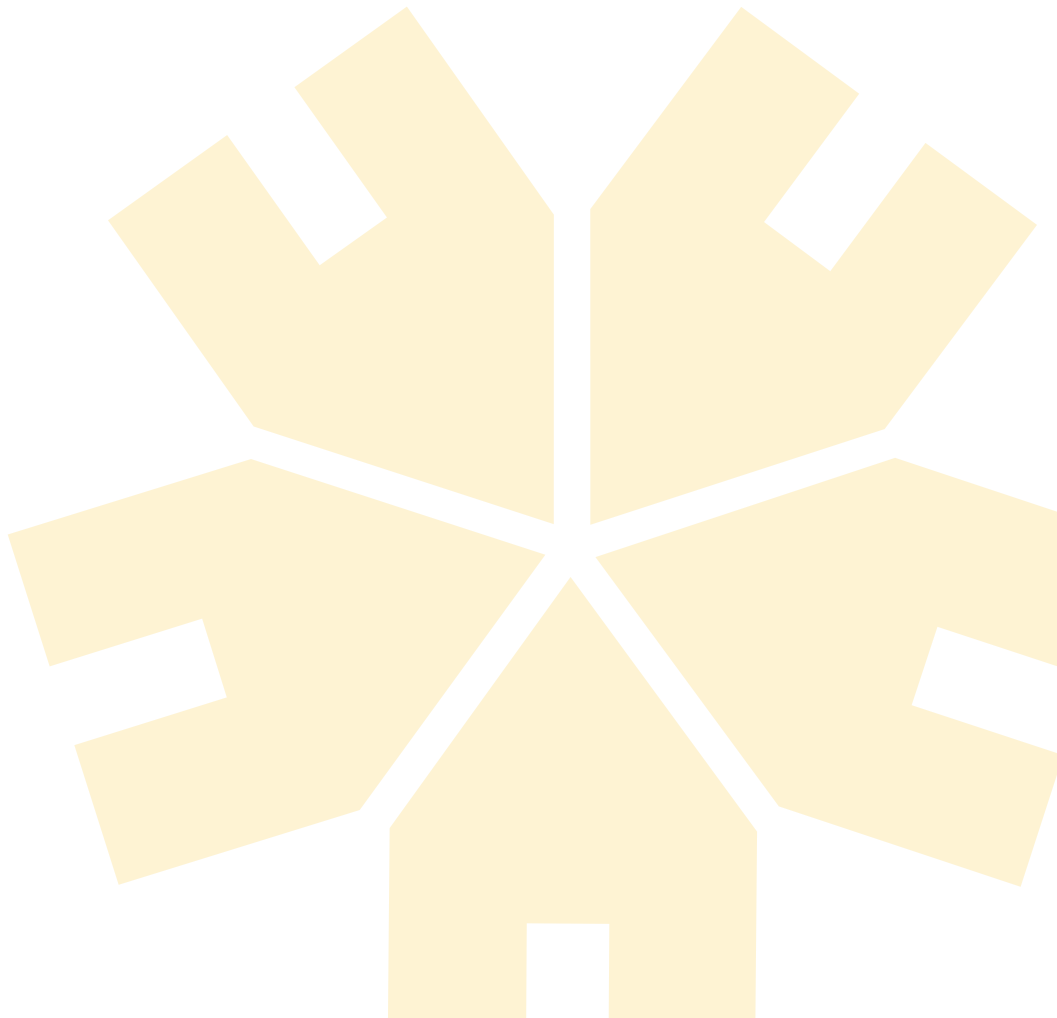
PRIORITY 5: Build public and political support to end homelessness.

The community planning process was guided by detailed studies completed by Coalition partners, as well as the Capital Regional District Strategic Plan and Victoria Vital Signs reports. These resources complemented the direct input from community partners, together providing invaluable information on service gaps, priorities and potential strategies and their recommendations are woven into the Community Plan.

HOUSING PROCUREMENT ACTION PLAN

The 2012 Housing Procurement Action Plan (HPAP) is an update of the Coalition's first housing procurement plan which was prepared in 2008. This new version includes revised timelines and sets out specific ways to meet the needs of Greater Victoria's residents for permanent housing with supports. Depending on the individual's needs, this support ranges from a rent supplement with occasional contact from outreach workers through to housing that has 24/7 staff support.

The 2012 HPAP sets annual targets for new supported housing from 2012 to 2018. Since the focus of the HPAP is on housing with supports, there are no planned new emergency shelter beds. The HPAP focuses on housing with supports in four initiative types. These include the priority Housing Pipeline List which already have plans in place, along with new construction, acquisition of existing buildings and provision of rent supplements.



Initiatives

HOMELESSNESS PREVENTION FUND

The Homelessness Prevention Fund (HPF) is an initiative of the Coalition and ten partners that provides emergency assistance to individuals and families in Greater Victoria who are in financial threat of losing their housing. With the generosity of private donors, the fund was established at the Victoria Foundation in January 2011. Recipients do not have to repay the money, but can only receive the grant once in a 12 month period.

From April 1, 2011 to March 31, 2012, the HPF helped 75 individuals and 30 families, averaging nine grants per month. With a maximum grant of \$500, most people (85%) used the funds for emergency rent top-up, and the balance need help with damage deposits or to prevent disconnection of hydro services.⁶

In 2011/12, the HPF distributed more than \$41,000 in grants to those that have exhausted all other means of help.⁷

STREETS TO HOMES

A partnership between eight Coalition partners, the Streets to Homes program was designed to move 120 people directly from cyclical homelessness to private market housing. The target population is people with mental health and/or substance use challenges who had experienced homelessness for at least 12 months. Program components include effective coordinated access to private market rentals, landlord support, coordinated community outreach, intake and follow-up supports with a focus on providing housing for people with unique challenges and individualized supports to keep them housed.

From the start of the program in November 2009 to August 1, 2012, Streets to Homes has served 132 people experiencing homelessness. 76 were housed in private market housing, 11 were housed in transitional or supported housing, the remaining are currently in the intake process or have chosen to exit the program.⁸

As of January 1, 2012, the Streets to Homes program officially transferred to the Pacifica Housing Society – following the successful conclusion of the Coalition pilot program.

HOMELESSNESS PARTNERING STRATEGY

In 2007, the Government of Canada introduced the Homelessness Partnering Strategy (HPS) to provide more effective and sustainable solutions to homelessness. The HPS is aimed at the prevention and reduction of homelessness across Canada. The strategy provides a comprehensive continuum of supports to help Canadians break out of the cycle of homelessness. It also prevents the at-risk from falling into homelessness by providing communities with the tools for interventions to stabilize living arrangements of homeless individuals and families. The broad objective of the program is to ensure that people who are homeless or at risk of becoming homeless have access to longer-term housing solutions, shelters, support and prevention services.

The program recognizes that the first step toward self-sufficiency is to ensure that individuals attain housing stability. The HPS helps to ensure that people who are homeless and those at-risk of homelessness can stabilize their circumstances and move beyond emergency needs.

⁶ Pauly, B., Jackson, N., Wynn-Williams, A., Stiles, K. (2012). Report on Housing and Supports 2011/12. Greater Victoria Coalition to End Homelessness and Centre for Addictions Research of British Columbia.

⁷ Pauly, B., Jackson, N., Wynn-Williams, A., Stiles, K. (2012). Report on Housing and Supports 2011/12. Greater Victoria Coalition to End Homelessness and Centre for Addictions Research of British Columbia.

⁸ Pacifica Housing Advisory Association. (2012). Streets to Homes.

Additional supports can be instituted as required to improve health, parenting, education and employment outcomes. As a result, communities are encouraged to develop more long-term, affordable housing projects and strategies as a solution to homelessness.

HPS activity areas are: facilities (emergency, supportive and transitional); prevention; support services and improvement of community services and service delivery networks.

As the community partner for the HPS in Greater Victoria, the Greater Victoria Coalition to End Homelessness (Coalition) is responsible for recommending projects for funding to the Government of Canada.

Project Connect

Project Connect is an annual one-day service and information fair that was held at Our Place on October 14, 2011 for people living with homelessness and extreme poverty. It featured a wide range of free services including haircuts, ID replacement, vet care, bike repair, acupuncture and much more.

- **Approximately 600 participants attended and almost 100 volunteers helped at the 2011 event.**
- **1,400 hamburgers and 600 hotdogs were served with all the trimmings.**

A Conversation Café was held from 10:30 A.M. to 12:00 P.M. facilitated by Bernie Pauly from the University of Victoria. A number of political representatives (Federal, Provincial and Municipal), members of the Coalition's Leadership Council and a representative from the Ministry of Social Development were present to listen to concerns and suggestions from those presently experiencing homelessness and poverty.



year to come



Business Plan

Using *Solving Homelessness in British Columbia's Capital Region: A Community Plan* as a guide, the Leadership Council identified the top priorities for the Greater Victoria Coalition to End Homelessness (Coalition) to focus on for the 2012/13 fiscal year.

The Coalition's Secretariat has worked with the Coalition working groups to identify objectives for each of those priorities and has prepared a business plan to address them. The priorities are as follows:

HOUSING: To encourage the creation of more permanent supported housing projects.

COMMUNICATIONS: To engage in a strategic communications plan to raise the profile of homelessness issues.

RESEARCH: To develop a research plan that both uncovers data trends and involves social inclusion.

COLLABORATION: To continue to encourage collaboration on specific projects, such as Streets to Homes.

OPERATIONS: To ensure sound management of Coalition staff and resources.

Housing - The Coalition will distribute the Homelessness Partnership Strategy (HPS) funds in accordance with the priorities of the Coalition Community Plan and identify a series of pipeline housing projects (Housing Pipeline List) that act as priorities for the Coalition to pursue.

Communications - A communications strategy will guide the Coalition's work to place the issue of homelessness front and centre in decision-makers' minds and create public awareness of how to end homelessness and provide evidence and support for funding to do so.

Research - As well as supporting the production and integration of high quality evidence for ending and preventing homelessness, the research priorities includes the monitoring and evaluation of local trends in housing, income and homelessness and supports (with publications such as the Report on Housing and Supports), as well as engagement with the experiential community to find long-term solutions.

Collaboration - The Coalition is committed to collaboration on a number of specific projects. Streets to Homes is an example of the kind of project specific work that required the Coalition's collaborative approach – and was a great success. In collaboration with our partners, the Coalition is implementing the Centralized Access to Supported Housing program, which provides a single housing application for all those accessing supported housing in Greater Victoria.

Coalition Top 5

The Coalition will raise the profile of five strategic issues:

HOUSING

We need more of it.

PREVENTION

We need to solve the issues that create homelessness.

YOUTH

We need our young people housed.

ABORIGINAL HOMELESSNESS

We need to overcome the institutional and jurisdictional barriers to housing this vulnerable population.

WORK TOGETHER

Homelessness can't be ended without collaboration.

Housing Pipeline List

The Coalition's Housing Pipeline List contains housing projects that act as priorities for the Coalition.

Under the guidance of the Housing Working Group, the Coalition engaged in an Expression of Interest process to determine what future projects are possible. These submissions were then evaluated by a committee consisting of key members of the Management Committee. The submissions were assessed using criteria that included community needs and support, value for money and other aspects of project feasibility.

The following projects received the highest scores from the evaluation committee and will constitute the current Housing Pipeline List:

- 1. Hope Centre, Sooke** – A proposal to transform the existing St. Vincent de Paul thrift store in Sooke into a four storey facility that will incorporate 25 rental units targeted towards supportive housing for aboriginal and non-aboriginal homeless youth. *(Proponents: M'akola Housing Society and St. Vincent de Paul Society)*
- 2. Central Care Home, Victoria** – A proposal to transform the seniors' complex care facility into a 140-unit project of low income singles, workforce housing and a component identified for homeless supportive housing. This facility is still owned by the Baptist Housing Society and would need to be purchased. *(Proponent: Victoria Cool Aid Society)*
- 3. Cottage Grove Manor, Saanich** - A proposal to develop a new 43-unit supportive housing project for seniors, similar to the recently completed Olympic Vista Project in Saanich. *(Proponent: Victoria Cool Aid Society)*
- 4. Rosalie's Village, Saanich** – A proposal to develop a new 41-unit family housing facility with accompanying day care centre to target young single mothers and children experiencing homelessness and older single women at risk of homelessness due to domestic abuse. *(Proponent: St. Vincent de Paul Society)*
- 5. Cedar Grove, Victoria** – A proposal to redevelop an existing 21-unit supportive housing facility and site to contain a minimum of 60 units supportive housing units. *(Proponent: Victoria Cool Aid Society)*

Independent auditors' report

Grant Thornton LLP
3rd Floor
888 Fort Street
Victoria, BC
V8W 1H8
T (250) 383-4191
F (250) 381-4623
www.GrantThornton.ca

To the members of Greater Victoria Coalition to End Homelessness Society

We have audited the accompanying financial statements of Greater Victoria Coalition to End Homelessness Society, which comprise the statement of financial position as at March 31, 2012, and the statement of operations and changes in net assets and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for qualified opinion

In common with many non-profit organizations, the Society derives revenue from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Society and we were not able to determine whether any adjustments might be necessary to revenues, net revenue, assets and net assets.

Qualified opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of the Greater Victoria Coalition to End Homelessness Society as at March 31, 2012, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Victoria, Canada
July 24, 2012



Chartered accountants

audited financial statements

Greater Victoria Coalition to End Homelessness Society Statement of Operations and Changes in Net Assets

Year Ended March 31	2012	2011
Revenue		
Government grants (Note 7)	\$ 528,176	\$ 474,274
Contributions from other registered charities (Note 7)	494,673	261,049
Interest	11,159	10,977
Corporate donations	13,628	7,729
Individual donations	5,906	7,425
Miscellaneous revenue	3,000	-
Membership fees	1,285	1,464
	<u>1,057,827</u>	<u>762,918</u>
Expenses		
Grant transfer (Note 11)	399,412	-
Programs (Note 8)	387,027	257,605
Wages and benefits	258,840	281,470
Communications and consultation	40,185	40,285
General administration	28,714	31,256
Amortization	10,978	11,314
Audit and legal fees	9,884	8,384
Rent	6,020	6,020
Council and committee meetings	3,171	6,700
Loss on transfer of asset	1,938	-
	<u>1,146,169</u>	<u>643,034</u>
Deficiency of revenue over expenses	\$ <u>(88,342)</u>	\$ <u>119,884</u>

	Invested in capital assets	Unrestricted	Total 2012	Total 2011
Balance, beginning of year	\$ 21,300	\$ 366,529	\$ 387,829	\$ 267,945
Deficiency of revenue over expense	(10,978)	(77,364)	(88,342)	119,884
Additions to capital assets	921	(921)	-	-
Balance, end of year	\$ <u>11,243</u>	\$ <u>288,244</u>	\$ <u>299,487</u>	\$ <u>387,829</u>

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Statement of Financial Position

March 31	2012	2011
Assets		
Current		
Cash and cash equivalents	\$ 749,991	\$ 994,699
HST receivable	6,275	10,247
Prepaid expenses and deposits (Note 3)	5,691	55,482
Other receivables	-	118
	<u>761,957</u>	<u>1,060,546</u>
Capital assets (Note 4)	<u>11,243</u>	<u>21,300</u>
	\$ <u>773,200</u>	\$ <u>1,081,846</u>
Liabilities		
Current		
Payables and accruals	\$ 8,800	\$ 9,343
Deferred contributions (Note 5)	464,913	684,674
	<u>473,713</u>	<u>694,017</u>
Net Assets		
Invested in capital assets	11,243	21,300
Unrestricted	<u>288,244</u>	<u>366,529</u>
	<u>299,487</u>	<u>387,829</u>
	\$ <u>773,200</u>	\$ <u>1,081,846</u>

Commitments (Note 6)

On behalf of the Board

 Director  Director

See accompanying notes to the financial statements.

Greater Victoria Coalition to End Homelessness Society Statement of Cash Flows

Year Ended March 31	2012	2011
Increase (decrease) in cash and cash equivalents		
Operating		
Deficiency of revenue over expenses	\$ (88,342)	\$ 119,884
Loss of transfer of assets	1,938	-
Amortization	10,978	11,314
	<u>(75,426)</u>	<u>131,198</u>
Change in non-cash operating working capital		
HST receivable	3,972	(3,971)
Prepaid expenses and deposits	49,791	(54,930)
Other receivables	118	(118)
Payables and accruals	(542)	(17,967)
Deferred contributions	(219,761)	434,647
	<u>(166,422)</u>	<u>357,661</u>
	<u>(241,848)</u>	<u>488,859</u>
Investing		
Purchase of capital assets	<u>(2,859)</u>	<u>(7,195)</u>
Net (decrease) increase in cash and cash equivalents	<u>(244,707)</u>	<u>481,664</u>
Cash and cash equivalents, beginning of year	<u>994,699</u>	<u>513,035</u>
Cash and cash equivalents, end of year	\$ <u>749,992</u>	\$ <u>994,699</u>

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2012

1. Purpose of the Society

The Greater Victoria Coalition to End Homelessness Society (the "Society") was incorporated on July 25, 2008 under the Society Act of British Columbia. The Society's purpose is to engage community organizations, governments and non-governmental agencies to work in partnership with each other and the broader community to lead and drive the commitment to end homelessness in the Capital Regional District of British Columbia. The Society received status as a registered charity effective April 1, 2009.

2. Summary of significant accounting policies

Fund accounting

The Society follows the deferral method of accounting for contributions.

Revenue recognition

Operating grant revenue is recognized in the year for which the grant is awarded. Accordingly, operating grant revenue awarded for periods subsequent to the current year is deferred to the next fiscal year.

Restricted contributions related to general operations are recognized as revenue in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Cash and cash equivalents

Cash and cash equivalents include cash on hand and balances with banks and highly liquid temporary investments with original maturities of three months or less.

Amortization

Rates and bases of amortization applied to write off the cost less estimated salvage value of capital assets over their estimated lives are as follows:

Furniture and equipment	20%, straight-line
Computer hardware and software	33-1/3%, straight-line

Use of estimates

In preparing the Society's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2012

2. Summary of significant accounting policies (continued)

Financial instruments

The Society's financial instruments consist of cash and cash equivalents, and payables and accruals. Cash and cash equivalents have been classified as held for trading, and payables and accruals as other financial liabilities. Unless otherwise noted, it is management's opinion that the Society is not exposed to significant interest, currency or credit risks arising from these financial instruments. The fair value of these financial instruments approximates their carrying values, unless otherwise noted, due to the relatively short periods to maturity for these items.

Volunteers

Volunteers contribute an indeterminable number of hours to the Society across its operations. Since no objective basis exists for recording and assigning fair values to donated time, the value of this time has not been reflected in the accompanying financial statements.

3. Prepaid expenses and deposits

Prepaid expenses and deposits include amounts paid to local organizations to be distributed to individuals as part of the Homeless Prevention Fund and the Streets to Homes programs. As of March 31, 2012, the undistributed portions of these funds were as follows:

	<u>2012</u>	<u>2011</u>
Homeless Prevention Fund		
Our Place Society	\$ 3,807	\$ 17,535
Streets to Homes Program		
Pacifica Housing Advisory Association	-	37,922
Other	<u>1,884</u>	<u>25</u>
	<u>\$ 5,691</u>	<u>\$ 55,482</u>

4. Capital assets

4. Capital assets			2012			2011
	Cost	Accumulated Amortization	Net Book Value		Net Book Value	
Furniture and equipment	\$ 8,099	\$ 4,329	\$ 3,770	\$	4,101	
Computer hardware & software	29,786	22,313	7,473		17,199	
	\$ 37,885	\$ 26,642	\$ 11,243	\$	21,300	

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2012

5. Deferred contributions

Deferred contributions relate to restricted operating funding received that relate to future years.

	City of Victoria	Victoria Foundation	United Way of Greater Victoria	Vancouver Island Health Authority	Donations direct to Coalition	Total 2012	Total 2011
Balance, beginning of year	\$ 231,194	102,875	150,605	200,000	-	\$ 684,674	\$ 250,027
Received during year	100,000 331,194	93,000 195,875	150,005 300,610	200,000 400,000	717 717	543,722 1,228,396	618,869 868,896
Less: recognized as revenue during year	95,810	192,068	275,605	200,000	-	763,483	184,222
Balance, end of year	\$ 235,384	\$ 3,807	\$ 25,005	\$ 200,000	\$ 717	\$ 464,913	\$ 684,674

6. Commitments

The Society is committed to minimum lease payments under a lease of office premises as follows:

2012	\$ 6,020
2013	6,020
	<u>\$ 12,040</u>

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2012

9. Capital management

The capital structure of the Society consists of net investment in capital assets and unrestricted net assets. The primary objective of the Society's capital management is to ensure that it maintains adequate capital resources in order to support its operations. The Society manages its capital structure with the primary goal of minimizing risk to the stability of cash flow from operations.

10. Economic dependence

The Society receives a substantial amount of its funding from government sources and is dependent on this funding to maintain operations at current levels.

11. Grant transfer

The Society transferred all amounts related to the Streets to Homes (S2H) program in February 2012. The Society was tasked to set up this housing initiative and transfer it to Pacifica Housing Advisory Association when it became operational.

Greater Victoria Coalition to End Homelessness Society Notes to the Financial Statements

March 31, 2012

7. Grants

The Society's major funding sources are from contributions received from other registered charities and grants received from government sources as follows:

	2012	2011
Government grants		
Capital Regional District	\$ 229,885	\$ 225,000
Vancouver Island Health Authority	200,000	200,000
Corporation of the City of Victoria	95,812	38,568
Government of Canada	2,481	3,777
Province of British Columbia	-	1,202
University of Victoria	-	5,727
	<u>\$ 528,178</u>	<u>\$ 474,274</u>
Contributions from other registered charities		
United Way of Greater Victoria		
Streets to Home Program	\$ 272,605	\$ 97,786
Core Operations	30,000	100,000
Other	-	-
	<u>302,605</u>	<u>197,786</u>
Victoria Foundation		
Streets to Homes Program	150,797	37,945
Restricted grant	-	12,000
Homelessness Prevention Fund	41,271	9,922
Other	-	3,396
	<u>192,068</u>	<u>63,263</u>
	<u>\$ 494,673</u>	<u>\$ 261,049</u>

8. Program expenses

Program expenses consist of the following:

Streets to Homes	\$ 320,362	\$ 203,945
Housing Strategy	12,310	33,313
Homelessness Prevention Fund	41,271	9,922
Homelessness Action Week/Project Connect	9,522	7,522
Community Support – Miscellaneous	3,563	-
Extreme Weather Protocol	-	2,695
Communications Plan	-	208

committees

Leadership Council

Dean Fortin – *Co-Chair*, Capital Regional District
Eric Jordan – *Co-Chair*, Community Director
Marianne Alto, Community Director
Darren Ash, Service Canada
Gerry Brimacombe, Greater Victoria Chamber of Commerce
Paul Gerrard, Capital Regional District
Roger Girouard, Community Director
Gordon Gunn, Community Director
Rebecca Harvey, Vancouver Island Health Authority
Dave Howe, Capital Regional District
Linda Hughes, United Way of Greater Victoria
Ben Isitt, Capital Regional District
Alanna Menu, Downtown Churches Association
Pam Miller, University of Victoria
Shayne Ramsay, BC Housing
Sandra Richardson, Victoria Foundation
Vicki Sanders, Capital Regional District
Dan Sawchuk, Downtown Victoria Business Association
Charlayne Thornton-Joe, Community Director
Mike Woodcock, Ministry of Social Development
ExOfficio: **Donna Wingfield**, Service Canada

Finance, Funding & Audit Committee

Gordon Gunn – *Co-Chair*, Community Director
Sandra Richardson – *Co-Chair*, Victoria Foundation
Chris Coleman, City of Victoria
Rebecca Harvey, Vancouver Island Health Authority
Maurice Rachwalski, Capital Regional District
Janet Tudor, United Way of Greater Victoria
Brenda Warner, City of Victoria
Donna Wingfield, Service Canada

Management Committee

Roger Girouard – *Co-Chair*, Community Director
Andrew Wynn-Williams – *Co-Chair*, Coalition Secretariat
Marianne Alto, Community Director
Roy Brooke, City of Victoria
Roger Butcher, BC Housing
Rupert Downing, Community Social Planning Council of Greater Victoria

John Ducker, Victoria Police Department
Jeanette Gault, Ministry of Social Development
Henry Kamphof, Capital Regional District
Margo Matwychuk, University of Victoria
Bruce Parisian, Victoria Native Friendship Centre
Chris Poirier-Skelton, United Way of Greater Victoria
Maurice Rachwalski, Capital Regional District
Kelly Reid, Vancouver Island Health Authority
Kathy Stinson, Victoria Cool Aid Society
Charlayne Thornton-Joe, Community Director

Community Engagement Working Group

Rupert Downing – *Co-Chair*, Community Social Planning Council of Greater Victoria
Chris Poirier-Skelton – *Co-Chair*, United Way of Greater Victoria
Sasha Angus, Greater Victoria Chamber of Commerce
Katie Burke, United Way of Greater Victoria
Terry Edison-Brown, The Anawim Companions Society
Katie Josephson, City of Victoria
Ken Kelly, Downtown Victoria Business Association
Suzanne Germaine, Vancouver Island Health Authority
Louise MacDonald, Victoria Foundation
Susan Postma, Victoria Conservatory of Music
Mike Russell, Victoria Police Department
Alan Rycroft, Victoria Cool Aid Society
Gail Snider, Our Place Society
Shannon Whissell, Cridge Centre for the Family
Peggy Wilmot, Faith in Action
Jane Worton, Queenswood Consulting

Housing Working Group

Roger Butcher – *Co-Chair*, BC Housing
Henry Kamphof – *Co-Chair*, Capital Regional District
Kevin Albers, M'akola Housing Society
Jim Bennett, Victoria Real Estate Board
Colleen English, Capital Regional District
Karyn French, Pacifica Housing Society
Keltie Manderville, Hope House – Salvation Army
Mark Muldoon, Threshold Housing Society
Kathy Stinson, Victoria Cool Aid Society
Kimberley Stratford, City of Victoria

Prevention Working Group

Kelly Reid – *Co-Chair*, Vancouver Island Health Authority
John Ducker – *Co-Chair*, Victoria Police Department
Judith Armstrong, Vancouver Island Health Authority
Rebecca Ataya, Federation of Community Social Services of BC
Jody Bauche, Victoria Native Friendship Centre
Jennifer Bilsbarrow, M'akola Housing Society
Suzanne Cole, Burnside Gorge Community Centre
Terry Edison-Brown, The Anawim Companions Society
Amanda Gafter-Ricks, Government of BC
Irene Haigh-Gidora, Access Health Centre
Gordon Harper, Umbrella Society
Shawn Jackson, Government of BC
David MacPherson, Government of BC
Louise Maurakis, Vancouver Island Health Authority
Carol McAlary, Government of BC
Hazel Meredith, British Columbia Schizophrenia Society
Shauna Morgan, Corrections BC
Mark Muldoon, Threshold Housing Society
Kelly Newhook, Together Against Poverty Society
Janis Ruel, Ministry of Social Development
Geoff Sing, Cridge Centre for the Family
Jason Walsh, Sooke Family Resource Society

Research, Evaluation and Data Working Group

Marika Albert – *Co-Chair*, Community Social Planning Council of Greater Victoria
Margo Matwychuk – *Co-Chair*, University of Victoria
Cheryl Bell-Gadsby, Salt Spring Island Community Services
Robert Bruce, Government of BC
Linda DeBenedictis, Government of BC
Helene Demers, Vancouver Island University
Rupert Downing, Community Social Planning Council of Greater Victoria
Rob Grant, Salt Spring Island Community Services
Carol Anne Hilton, Community Member
Nicole Jackson, University of Victoria
Ray Lonsdale, Victoria Police Department
Will Low, Royal Roads University
Pam Miller, University of Victoria

Lindsay Monk, University of Victoria
Trudy Norman, University of Victoria
Bernie Pauly, University of Victoria
Tricia Roche, University of Victoria
Bruce Wallace, University of Victoria

Service Integration Working Group

Robin Bruce – *Co-Chair*, BC Housing
Bruce Parisian – *Co-Chair*, Victoria Native Friendship Centre
Laura Allen, Ministry of Social Development
Juan Burry, Salvation Army
Brad Crewson, Pacifica Housing Society
Don Evans, Our Place Society
Karyn French, Pacifica Housing Society
Jeanette Gault, Ministry of Social Development
Joe Power, Vancouver Island Health Authority
Gail Snider, Our Place Society
Kathy Stinson, Victoria Cool Aid Society

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